NEIGHBOURHOODS DIRECTORATE
ESTIMATES 2015/16

|  | 2013/14 | 2014/15 |  | 2015/16 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual | Original Estimate | Probable Outturn | Gross Expenditure | Gross Income | Net Expenditure |
|  | £000 | £000 | £000 | £000 | £000 | $£ 000$ |
| Environmental Health | 1,123 | 1,264 | 1,191 | 1,258 | (26) | 1,232 |
| Regulatory Services | 59 | 87 | 103 | 409 | (295) | 114 |
| Leisure Facilities | 1,973 | 2,014 | 2,031 | 2,021 | (23) | 1,998 |
| North Weald Centre | 73 | (76) | 228 | 978 | (774) | 204 |
| Emergency Planning \& Other | 200 | 206 | 150 | 155 | - | 155 |
| Waste Management | 4,900 | 4,952 | 4,984 | 6,067 | $(1,624)$ | 4,443 |
| Land Drainage/Sewerage | 693 | 740 | 688 | 774 | (10) | 764 |
| Parks \& Grounds | 989 | 1,077 | 1,021 | 1,092 | (31) | 1,061 |
| Tech. Services Other Activities | 60 | 50 | 84 | 1,784 | $(1,862)$ | (78) |
| Forward Planning \& Economic | 893 | 997 | 895 | 944 | (63) | 881 |
| Grand Total | 10,963 | 11,311 | 11,375 | 15,482 | $(4,708)$ | 10,774 |
| Support \& Trading Services | 3,622 | 4,490 | 4,234 | 8,665 | (152) | 8,513 |
| Support \& Trading Services | $(3,622)$ | $(4,660)$ | $(4,234)$ | $(8,665)$ | 152 | $(8,513)$ |
| Total | 10,963 | 11,140 | 11,375 | 15,482 | (4,708) | 10,774 |
| Continuing Services Budget | 10,167 | 10,698 | 10,972 |  |  | 10,506 |
| Continuing Services Budget - Growth | 464 | 66 | 392 |  |  | 26 |
| Continuing Services Budget - Savings | (327) | (273) | (436) |  |  | (131) |
| Total Continuing Services Budget | 10,304 | 10,491 | 10,928 |  |  | 10,401 |
| District Development Fund - Expenditure | 791 | 694 | 495 |  |  | 406 |
| District Development Fund - Savings | (132) | (45) | (48) |  |  | (33) |
| Total District Development Fund | 659 | 649 | 447 |  |  | 373 |
| Directorate Total | 10,963 | 11,140 | 11,375 |  |  | $\underline{10,774}$ |

## NEIGHBOURHOODS DIRECTORATE

## Environmental Health

|  | 2013/14 | 2014/15 |  | 2015/16 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual £000 | Original <br> Estimate <br> £000 | $\begin{array}{\|r} \text { Probable } \\ \text { Outturn } \\ \hline £ 000 \\ \hline \end{array}$ | Gross Expenditure $£ 000$ | Gross Income £000 | $\begin{array}{\|r} \mathrm{Net} \\ \text { Expenditure } \\ \hline \mathbf{£ 0 0 0} \end{array}$ |  |
| Food Inspection | 233 | 244 | 218 | 234 | (5) | 229 | Changes in support service allocations and Neighbourhoods staff allocations have reduced the 2014/15 probable outturn and original 2015/16 estimates. |
| Pollution Control | 160 | 175 | 163 | 163 | - | 163 | Changes in support service allocations have reduced the 2014/15 probable outturn and original 2015/16 estimates. |
| Industrial Activities - Regulated | 8 | 7 | 10 | 18 | (8) | 10 | Certain premises require special environmental licenses to operate and hence the income and expenditure remains virtually constant. |
| Pest Control | 23 | 32 | 36 | 66 | ${ }^{-}$ | 66 | Changes in Neighbourhoods staff allocations have increased the original 2015/16 estimates. |
| Animal Welfare Service | 162 | 170 | 165 | 168 | (12) | 156 | Changes in Neighbourhoods staff allocations and savings on the new waste contract have resulted in a decrease in the 2014/15 probable outurn and original 2015/16 estimate. |
| Neighbourhood \& Rapid Response | 464 | 482 | 468 | 478 | (1) | 477 | This team is a first call service for the investigations and clearance of fly tips. If evidence can be gained from the debris prosecutions will arise, otherwise staff allocations could change from period to period. |
| Inspection Of Workplaces | 73 | 154 | 131 | 131 | - | 131 | Changes in Neighbourhoods staff allocations have decreased the 2014/15 probable outurn and original 2015/16 estimates. |
| Grand Total | 1,123 | 1,264 | 1,191 | 1,258 | (26) | 1,232 |  |

## NEIGHBOURHOODS DIRECTORATE

Regulatory Services

|  | 2013/14 | 2014/15 |  | 2015/16 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{array}{r}\text { Actual } \\ \hline 1000\end{array}$ | Original <br> Estimate <br> £000 | $\begin{array}{r} \text { Probable } \\ \text { Outturn } \\ \hline £ 000 \\ \hline \end{array}$ | $\begin{array}{r} \text { Gross } \\ \text { Expenditure } \\ \hline \mathbf{£ 0 0 0} \end{array}$ | Gross <br> Income <br> £000 | Net <br> Expenditure <br> $\mathbf{£ 0 0 0}$ |  |
| Hackney Carriage Licensing | (50) | (39) | (44) | 146 | (181) | (35) | Staff costs account for the increase in net expenditure for these estimates. Charges made for these services are generally subject to a |
| Licensing \& Registrations | 109 | 126 | 147 | 263 | (114) | 149 | maximum or based on cost recovery in most cases charges remain unchanged. |
| Grand Total | 59 | 87 | 103 | 409 | (295) | 114 |  |

## NEIGHBOURHOODS DIRECTORATE

## Leisure Management

|  | 2013/14 | 2014/15 |  | 2015/16 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual $\mathbf{£ 0 0 0}$ | Original <br> Estimate <br> £000 | $\begin{array}{\|r} \text { Probable } \\ \text { Outturn } \\ \hline £ 000 \\ \hline \end{array}$ | Gross Expenditure $£ 000$ | Gross Income £000 | Net Expenditure $£ 000$ |  |
| Loughton Leisure Centre | 521 | 519 | 502 | 518 | (23) | 495 | The reduction in the budget from original 2014/15 to probable outturn and original $2015 / 16$ is due to a contribution from SLM Ltd of $£ 46,000$ over the two years towards the leisure management contract renewal process. |
| Waltham Abbey Swimming Pool | 610 | 626 | 661 | 630 | - | 630 | The budget has increased from original to probable Outturn 2014/15 due to a one off DDF item for the write off of feasibility costs incurred some years ago which were originally capitalised. |
| Epping Sports Centre | 407 | 414 | 409 | 422 | - | 422 | The budget has increased from original 2014/15 to original 2015/16 due to an increase in building maintenance costs. |
| Ongar Sports Centre | 435 | 455 | 459 | 451 | - | 451 | The budget has decreased from original 2014/15 to original 2015/16 due to a reduction in building maintenance costs. |
| Grand Total | 1,973 | 2,014 | 2,031 | 2,021 | (23) | 1,998 |  |

## NEIGHBOURHOODS DIRECTORATE

## North Weald Airfield

|  | 2013/14 | 2014/15 |  | 2015/16 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual | Original Estimate | Probable Outturn | Gross Expenditure | $\begin{array}{r} \text { Gross } \\ \text { Income } \end{array}$ | Net Expenditure |  |
|  | £000 | £000 | £000 |  | £000 | $£ 000$ |  |
| N W Airfield Strat Action Plan | 133 | 20 | 22 | - | - | - | The consultancy exercise that commenced in 2013/14 was incomplete at 31 March 2014, with the under-spend on the DDF being carried forward to 2014/15. This exercise is now complete and only staff allocations remain for 2015/16. |
| North Weald Airfield | (60) | (96) | 206 | 978 | (774) | 204 | Market rents are continuing on a downward trend with a fall in income for the revised estimates of $£ 310,000$ which is expected to continue for the time being. Income from hangar leases and events though have remained at similar levels. |
| Grand Total | 73 | (76) | 228 | 978 | (774) | 204 |  |

## NEIGHBOURHOODS DIRECTORATE

Emergency Planning

|  | 2013/14 | 2014/15 |  | 2015/16 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual £000 | Original <br> Estimate <br> £000 | $\begin{array}{\|r\|} \hline \begin{array}{r} \text { Probable } \\ \text { Outturn } \end{array} \\ \hline £ 000 \\ \hline \end{array}$ | Gross Expenditure $£ 000$ | Gross <br> Income <br> £000 | Net Expenditure $£ 000$ |  |
| Emergency Planning | 200 | 206 | 150 | 155 | - | 155 | The major variance in estimates is due to a reduction in internal recharges. |
| Grand Total | 200 | 206 | 150 | 155 | - | 155 |  |

## NEIGHBOURHOODS DIRECTORATE

## Waste Management

|  | 2013/14 | 2014/15 |  | 2015/16 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual $\mathbf{£ 0 0 0}$ | Original <br> Estimate <br> £000 | Probable Outturn £000 | $\begin{array}{r} \text { Gross } \\ \text { Expenditure } \\ \hline \mathbf{£ 0 0 0} \end{array}$ | Gross Income £000 | Net Expenditure $\mathbf{£ 0 0 0}$ |  |
| Abandoned Vehicles | 58 | 61 | 70 | 66 | - | 66 | The new waste collection contract began on 3 November 2014 with |
| Recycling | 1,414 | 1,481 | 1,625 | 2,851 | $(1,408)$ | 1,443 | where it remains to be seen if the high value of recycled metal and parts |
| Refuse Collection | 1,851 | 1,817 | 1,778 | 1,708 | (41) | 1,667 | savings will not materialise until future years due to the contractor |
| Street Cleansing | 1,577 | 1,593 | 1,511 | 1,442 | (175) | 1,267 | elements originally borne by the Council. |
| Grand Total | 4,900 | 4,952 | 4,984 | 6,067 | $(1,624)$ | 4,443 |  |

## NEIGHBOURHOODS DIRECTORATE

## Land Drainage and Sewerage

|  | 2013/14 | 2014/15 |  | 2015/16 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual £000 | Original <br> Estimate <br> $£ 000$ | Probable Outturn $£ 000$ | Gross Expenditure $£ 000$ | Gross Income £000 | $\begin{array}{r} \mathrm{Net} \\ \text { Expenditure } \\ \hline \mathbf{£ 0 0 0} \end{array}$ |  |
| Drainage Clearance Enforcement | 33 | 33 | 23 | 23 | - | 23 | The main variances arises due to staff allocations. Due to the technical nature of the processes involved timings are uncertain and hence causes the fluctuations. The low expenditure for 2013/14 was due to an underspend on DDF items which are being carried forward to 2015/16. |
| Flood Defence/Land Drainage | 434 | 452 | 418 | 452 | (10) | 442 |  |
| Sewerage General Fund | 9 | 9 | 15 | 15 | - | 15 |  |
| Contaminated Land \& Water Quality | 217 | 246 | 232 | 284 | - | 284 |  |
| Grand Total | 693 | 740 | 688 | 774 | (10) | 764 |  |

## NEIGHBOURHOODS DIRECTORATE

Parks and Grounds

|  | 2013/14 | 2014/15 |  | 2015/16 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual | Original <br> Estimate £000 | $\begin{array}{r} \text { Probable } \\ \text { Outturn } \\ \hline £ 000 \\ \hline \end{array}$ | Gross <br> Expenditure <br> $£ 000$ | Gross Income $£ 000$ | $\begin{array}{r} \mathrm{Net} \\ \text { Expenditure } \\ \hline \mathrm{£000} \\ \hline \end{array}$ |  |
| Charity - Chigwell Row Rec | 73 | 55 | 55 | 56 | - | 56 | This relates to open space at Chigwell Row; Lindersfield and Roebuck Lane; these are owned by charities, of which this Council is the sole trustee. The only financial transaction between the General Fund and the charities is a grant to finance ongoing expenditure. There are no major variations to this budget. |
| Contribution To Housing Revenue Account | 336 | 383 | 343 | 356 | ${ }^{-}$ | 356 | The General Fund makes a contribution toward maintenance of HRA owned land on the basis that it is available for use by the whole community. |
| Countrycare | 244 | 269 | 284 | 310 | (22) | 288 | The fluctuations in estimates are due to staff allocation changes. |
| Open Spaces | 255 | 281 | 262 | 276 | (9) | 267 | The decrease in budget is due to amendments in staff allocation and reduction in public liability insurance. |
| Roding Valley Development | 16 | 21 | 15 | 31 | - | 31 | There are no major variations in the budget from original to probable outturn 2014/15. The original 2015/16 has increased due to a one off DDF for a survey in respect of River Roding errosion. |
| Tree Service | 65 | 68 | 62 | 63 | ${ }^{-}$ | 63 | The reduction in budget from original to probable outturn 2014/15 and original $2015 / 16$ is due to amendments in staff allocations. |
| Grand Total | 989 | 1,077 | 1,021 | 1,092 | (31) | 1,061 |  |

## NEIGHBOURHOODS DIRECTORATE

Technical Services - Other Activities

|  | 2013/14 | 2014/15 |  | 2015/16 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual $\mathbf{£ 0 0 0}$ | Original Estimate £000 | $\left.\begin{array}{\|r\|} \hline \text { Probable } \\ \text { Outturn } \end{array} \right\rvert\, \begin{array}{\|r} \hline £ 000 \\ \hline \end{array}$ | $\begin{array}{r} \text { Gross } \\ \text { Expenditure } \\ \hline £ 000 \end{array}$ | $\begin{array}{r}\text { Gross } \\ \text { Income }\end{array}$ <br> $£ 000$ | $\begin{array}{r} \mathrm{Net} \\ \text { Expenditure } \\ \hline \mathbf{£ 0 0 0} \end{array}$ |  |
| Off-Street Car Parking | (334) | (387) | (327) | 779 | $(1,259)$ | (480) | A fall in Penalty Charge Income for $2014 / 15$ sees the net income decrease, this not expected to continue in 2015/16. Also tariff changes will see an increase in pay and display income. |
| Highways General Fund | 371 | 408 | 382 | 561 | (159) | 402 | This service carries out work on all items at the side of highways incl. verges, litter bins etc. and due to the variable nature of the service staff allocations will fluctuate with demand. |
| Fleet Operations Dso Account | 23 | 29 | 29 | 444 | (444) | - | As well as carrying out work on the Councils fleet of vehicles, taxi and private hire vehicle testing, the service is also a licensed MOT testing station. As from 2015/16 this service will be provided on the basis of breaking even. |
| Grand Total | 60 | 50 | 84 | 1,784 | $(1,862)$ | (78) |  |

## Forward Planning and Economic Development

|  | 2013/14 | 2014/15 |  | 2015/16 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual | Original Estimate | Probable Outturn | Gross Expenditure | $\begin{array}{r} \text { Gross } \\ \text { Income } \end{array}$ | Net Expenditure |  |
|  | $£ 000$ | $£ 000$ | $£ 000$ | $£ 000$ | $£ 000$ | $£ 000$ |  |
| Environmental Co-Ordination | 41 | 47 | 42 | 39 | - | 39 | This budget relates to the Councils obligations in reducing its carbon footprint. It is made up of staff allocations and hence fluctuations would be due to the amount of time spent on the compilation of National Indicators. |
| Forward Planning | 852 | 950 | 823 | 842 | ${ }^{-}$ | 842 | Slippage of DDF items due to the complex nature of compiling the Local Plan. |
| Local Strategic Partnership | - | - | 30 | 63 | (63) |  | Pooled funds from public, private and voluntary sector agencies responsible for the provision of services are held by Epping Forest District Council to oversee the operations. The probable outturn is showing a DDF item set aside for a Food Task Force to be operated within the confines of this service. |
| Grand Total | 893 | 997 | 895 | 944 | (63) | 881 |  |

Support and Trading Services

|  | 2013/14 | 2014/15 |  | 2015/16 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual | Original <br> Estimate | Probable Outturn | Gross Expenditure | Gross Income | Expenditure |  |
|  | £000 | £000 | £000 | £000 | £000 | $£ 000$ |  |
| Neighbourhoods Policy Group | 417 | 723 | 749 | 1,306 | - | 1,306 | There are fluctuations on this heading due to the new Council restructure still ongoing. Once a full year has passed a clearer picture will emerge. |
| Environmental Admin | 600 | 652 | 543 | 1,104 | - | 1,104 | The savings being generated are still coming through the system due to the Council restructure. |
| Environmental Finance | 410 | 298 | 189 | 391 | - | 391 | The savings being generated are still coming through the system due to the Council restructure. |
| Engineering, Drainage \& Water | 481 | 507 | 497 | 984 | - | 984 | A member of staff has reduced the number of hours worked and hence a small saving is being generated. |
| Grounds Maintenance | 1,296 | 1,391 | 1,372 | 3,010 | (151) | 2,859 | The estimates set at the start of a year are in place as if a full staff compliment will be employed. The Manager allocates his staff as the need arises and due to the current climate does not need to use too many agency staff. |
| Depot | 418 | 432 | 442 | 926 | (1) | 925 | There has been an increase in staff allocations in both 2014/15 and 201516. |
| Forward Planning Group | - | 487 | 442 | 944 | - | 944 | There are no comparative figures for last year as this is a new group being set up as part of the Council restructure. |
| Grand Total | 3,622 | 4,490 | 4,234 | 8,665 | (152) | 8,513 |  |

Subjective analysis 2015/16

|  | Employee <br> Expenses | Premises Related Expenses | Transport Related Expenses | Supplies And Services | Contracted Services | Support <br> Services | Asset Charges | Expense Total | Internal Recharges | Cash Receipts | Misc Income | Government Contributions | Other Contributions | Internal Recharges | Fees \& Charges | Income Total | Grand Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Environmental Health |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Food Inspection | 140,300 |  | 6,980 | 5,860 | - | 80,940 |  | 234,080 | - | - | - | - |  |  | $(4,520)$ | $(4,520)$ | 229,560 |
| Pollution Control | 108,250 | - | 4,660 | 3,540 | - | 46,620 | - | 163,070 | - |  |  | - | - |  |  |  | 163,070 |
| Industrial Activities - Regula | 11,030 | - | 550 | 70 | - | 6,780 |  | 18,430 |  |  |  |  |  |  | $(8,740)$ | $(8,740)$ | 9,690 |
| Pest Control | 40,130 | - | 1,990 | 280 | - | 23,070 | - | 65,470 |  |  | - | - |  |  |  |  | 65,470 |
| Animal Welfare Service | 71,410 | 280 | 8,720 | 4,400 | 35,770 | 46,900 |  | 167,480 |  |  |  | - | - |  | $(12,080)$ | $(12,080)$ | 155,400 |
| Neighbourhood \& Rapid Response | 297,700 | - | 20,580 | 6,450 | - | 151,970 | 1,630 | 478,330 |  |  |  | - | - |  | $(1,100)$ | $(1,100)$ | 477,230 |
| Inspection Of Workplaces | 79,090 | - | 3,940 | 550 | - | 47,060 | - | 130,640 | - | - | - | - | - |  | - |  | 130,640 |
| Regulatory Services |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Hackney Carriage Licensing | 85,690 | - | 2,470 | 7,410 | - | 50,230 | - | 145,800 | - | - | - | - | - |  | $(180,770)$ | $(180,770)$ | $(34,970)$ |
| Licensing \& Registrations | 137,870 | - | 4,080 | 1,090 | - | 120,150 | - | 263,190 | - | - | - | - | - | - | $(114,290)$ | $(114,290)$ | 148,900 |
| Leisure Facilities |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Loughton Leisure Centre | - | 43,670 | - | 59,600 | $(190,000)$ | 26,670 | 578,510 | 518,450 | - | - | - | - | $(23,000)$ |  | - | $(23,000)$ | 495,450 |
| Waltham Swimming Pool | - | 21,360 | - | 2,630 | 522,000 | 21,750 | 62,360 | 630,100 | - | - | - | - | - |  | - |  | 630,100 |
| Epping Sports Centre | - | 19,440 | - | 5,010 | 315,500 | 21,700 | 60,780 | 422,430 | - |  | - | - | - |  | - |  | 422,430 |
| Ongar Sports Centre | - | 19,980 | - | 2,320 | 300,000 | 24,190 | 104,180 | 450,670 | - | - | - | - | - | - | - | - | 450,670 |
| North Weald Centre |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| North Weald Airfield | 391,970 | 284,010 | 20,020 | 55,260 | - | 194,270 | 32,590 | 978,120 | - | - | - | - | - |  | $(773,890)$ | $(773,890)$ | 204,230 |
| N W Airfield Strat Action Plan | - |  |  |  | - |  |  |  | - | - | - | - | - |  | - |  |  |
| Emergency Planning \& Other |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Emergency Planning | 49,910 | - | 9,630 | 25,440 | - | 69,740 | - | 154,720 | - | - | - | - | - |  | - |  | 154,720 |
| Waste Management |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Street Cleansing | 71,310 | 20,090 | 7,720 | 460 | 1,208,210 | 134,150 |  | 1,441,940 |  |  |  | - | $(175,140)$ |  |  | $(175,140)$ | 1,266,800 |
| Refuse Collection | 88,080 | 30,320 | 9,530 | 38,710 | 1,227,170 | 185,630 | 128,910 | 1,708,350 | - | - | - | - | - |  | $(41,000)$ | $(41,000)$ | 1,667,350 |
| Abandoned Vehicles | 17,460 | 5,040 | 1,890 | 110 | 8,470 | 32,890 |  | 65,860 | - | - | - | - | - |  | - |  | 65,860 |
| Recycling | 93,230 | 27,160 | 10,070 | 13,050 | 2,398,830 | 189,840 | 119,050 | 2,851,230 | - | - | - | - | (1,408,040) |  | - | $(1,408,040)$ | 1,443,190 |
| Land Drainage/Sewerage |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Sewerage General Fund | - | - | - |  | - | 15,390 | - | 15,390 | - | - | - | - | - |  |  |  | 15,390 |
| Drainage Clearance Enforcement | - | - | - | - | - | 22,660 | - | 22,660 | - | - | - | - | - |  | - | - | 22,660 |
| Flood Defence/Land Drainage | 8,350 | 790 | 160 | 3,760 | 53,030 | 267,170 | 119,250 | 452,510 | - | - | - | - | $(9,370)$ | - | $(1,000)$ | $(10,370)$ | 442,140 |
| Contaminated Land \& Water Quality | - | 36,000 | - | 93,040 | - | 154,730 | - | 283,770 | - | - | - | - | - | - | - |  | 283,770 |

## NEIGHBOURHOODS DIRECTORATE

Subjective analysis 2015/16

|  | Employee Expenses | Premises <br> Related <br> Expenses | Transport <br> Related <br> Expenses | Supplies And Services | Contracted Services | Support <br> Services | Asset Charges | $\begin{aligned} & \text { Expense } \\ & \text { Total } \end{aligned}$ | Internal Recharges | Cash Receipts | Misc Income | Government Contributions | Other Contributions | Internal Recharges | Fees \& Charges | Income Total | Grand Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Parks \& Grounds |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Countrycare | 154,280 | 11,740 | 7,510 | 61,700 |  | 74,180 | 1,120 | 310,530 |  |  | - |  |  |  | $(22,300)$ | $(22,300)$ | 288,230 |
| Charity - Chigwell Row Rec |  | 52,790 |  | 1,500 | - | 2,010 |  | 56,300 | - |  | - |  |  |  |  |  | 56,300 |
| Roding Valley Development |  | 12,110 |  | 16,200 |  | 2,170 |  | 30,480 |  |  |  |  |  |  |  |  | 30,480 |
| Tree Service | - | 60,030 | - | 990 | - | 1,650 | - | 62,670 | - | - | - |  | (150) | - |  | (150) | 62,520 |
| Open Spaces |  | 100,070 | - | 161,230 | - | 14,330 | - | 275,630 | (460) |  | - |  | - | - | $(8,250)$ | $(8,250)$ | 266,920 |
| Contribution To Hra | - | - | - | 356,350 | - | - | - | 356,350 |  | - | - | - | - | - | - | - | 356,350 |
| Tech. Services Other Activities |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Off-Street Car Parking | 69,280 | 202,550 | 6,380 | 34,330 | 297,930 | 113,490 | 55,120 | 779,080 | - |  | - |  | $(27,900)$ | - | (1,230,820) | (1,258,720) | $(479,640)$ |
| Highways General Fund | 20,130 | 378,540 | 1,980 | 290 |  | 48,360 | 111,500 | 560,800 | - |  | - |  | $(152,000)$ | - | $(7,060)$ | $(159,060)$ | 401,740 |
| Fleet Operations Dso Account | 228,020 | 44,660 | 100,220 | 23,550 | - | 46,050 | 1,610 | 444,110 | - |  | $(2,500)$ |  | ( | $(210,560)$ | $(231,050)$ | $(444,110)$ |  |
| Forward Planning \& Economic |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Environmental Co-Ordination | 24,090 | - | 810 | 4,310 | - | 10,280 | - | 39,490 | - | - | - | - | - | - | - | - | 39,490 |
| Forward Planning | 300,120 | - | 10,260 | 251,660 | - | 279,710 | - | 841,750 | - |  | - | - | ) | - | - | (6250) | 841,750 |
| Local Strategic Partnership | 55,740 | - | 1,800 | 5,000 | - |  | - | 62,540 | - | - | - | - | $(62,540)$ | - | - | $(62,540)$ |  |
| Support \& Trading Services |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Neighbourhoods Policy Group | 391,270 | - | 12,520 |  | - | 248,980 | - | 652,770 | (652,770) | - | - | - | - | - |  | - |  |
| Environmental Admin | 348,320 | - | 1,300 | 29,140 | - | 173,040 | - | 551,800 | $(551,800)$ |  | - | - | - | - | - | - | - |
| Environmental Finance | 116,540 | - | 2,020 | 6,930 | - | 70,020 | - | 195,510 | $(195,510)$ |  | - | - | - | - | - | - |  |
| Engineering, Drainage \& Water | 294,020 | - | 22,550 | 4,590 | - | 170,380 | 74. | 491,540 | $(491,540)$ | - | - | - | ) | - | - | (151-30) | 1270 |
| Grounds Maintenance | 991,320 | 97,130 | 177,030 | 85,920 | - | 154,960 | 74,710 | 1,581,070 | $(1,428,430)$ |  | - |  | $(135,370)$ | - | $(16,000)$ | $(151,370)$ | 1,270 |
| Depot | 4,270 | 336,820 | 410 | 4,290 | 4,290 | 62,040 | 51,580 | 463,700 | $(462,800)$ | - | - | - | - | - | (900) | (900) | - |
| Forward Planning Group | 329,440 | - | 11,150 | 170 |  | 131,590 |  | 472,350 | $(472,330)$ | - | (20) | - | - | - |  | (20) | - |
| Grand Total | 5,018,620 | 1,804,580 | 468,930 | 1,377,190 | 6,181,200 | 3,537,740 | 1,502,900 | 19,891,160 | $(4,255,640)$ | - | $(2,520)$ | - | (1,993,510) | $(210,560)$ | $(2,653,770)$ | $(4,860,360)$ | 10,775,160 |

